
Commission Members

J. Brian Atwood is the dean of the Humphrey Institute of Public Affairs at the University of Minnesota. From 1993 to 1999, he served as administrator of the US Agency for International Development (USAID) during the Clinton administration. He has also served as undersecretary of state for management, assistant secretary of state for congressional relations, and chairman of the Overseas Private Investment Corporation. In 1986, he was named the first president of the National Democratic Institute for International Affairs.

Anthony C. Beilenson represented his Los Angeles, California, district in the US House of Representatives from 1977 to 1996. During his two decades as a member of Congress, he held key seats on the House Rules, Budget, and Intelligence Committees. From 1989 to 1990, he served as chairman of the House Select Committee on Intelligence. He previously served for 14 years as a member of the California State Legislature.

Peter D. Bell is president of CARE USA, one of the world's largest private relief and development organizations. Before becoming president of CARE in 1995, he had been a member of CARE's board of directors for seven years, the last five as its chair. Before coming to CARE, he served as president of The Edna McConnell Clark Foundation, senior associate of the Carnegie Endowment for International Peace, and president of the Inter-American Foundation. He served as deputy undersecretary of the US Department of Health, Education, and Welfare during the Carter administration.

C. Fred Bergsten is director of the Institute for International Economics. He previously served as assistant secretary for international affairs of the US Treasury, assistant for international economic affairs to the National Security Council; and a senior fellow at the Brookings Institution, the Carnegie Endowment for International Peace, and the Council on Foreign Relations. He is the author, coauthor, or editor of 29 books on a wide range of international economic issues.

Nancy Birdsall is the founding president of the Center for Global Development. Before launching the center, she served for three years as senior associate and director of the Economic Reform Project at the Carnegie Endowment for International Peace. From 1993 to 1998, she was executive vice president of the Inter-American Development Bank. Before that she spent 14 years in research, policy, and management positions at the World Bank. She is the author, coauthor, or editor of more than a dozen books and monographs on international development issues.

Ambassador Donald Blinken is the secretary-general of The World Federation of United Nations Associations. He cofounded the investment banking/venture capital firm of E.M. Warburg, Pincus & Co. in 1966 and served as chairman of the board of trustees of the State University of New York, the nation's largest institution of higher education, from 1978 to 1990. He was US Ambassador to the Republic of Hungary from 1994 to 1998.

Bill Clapp is the founder and chairman of Global Partnerships, a Seattle-based organization that works on economic development and poverty alleviation in Central America. It focuses on a venture capital-like approach to creating financially sustainable organizations in micro credit and healthcare and creating effective working collaborations among partners including business and government. Global Partnerships is also a strong advocate for policy changes that enhance opportunities for the poor worldwide. Clapp is active internationally in several aspects of poverty alleviation. He has over 30 years experience running a variety of companies in the Pacific Northwest, Alaska, and Hawaii. He formerly served on the board of Weyerhaeuser Company and Alaska Airlines.

Chester A. Crocker is Distinguished Professor in the Practice of Diplomacy and holds the James R. Schlesinger Chair in Strategic Studies at the Georgetown University School of Foreign Service. From 1981 to 1989, he served as assistant secretary of state for African affairs and as staff officer at the National Security Council from 1970 to 1972. He serves as chairman of the board of the United States Institute of Peace and is author and editor of several books on international conflict management and mediation.

Patrick Cronin is senior vice president and director of studies at the Center for Strategic and International Studies. Previously, he served as assistant administrator for policy and program coordination at USAID and chaired an interagency task force charged with designing the Millennium Challenge Corporation. Before that, he served as director of research and studies at the US Institute of Peace, and from 1990 until 1997, he held various positions at the National Defense University's Institute for National Strategic Studies.

Alexander B. Cummings is an executive vice president of The Coca-Cola Company and president and chief operating officer of its Africa Group, responsible for the company's operations in Africa, encompassing a total of 56 countries across the continent. He is also the chairman of The Coca-Cola Africa Foundation, which works to support health and education across Africa. Before joining The Coca-Cola Company, he was vice president of finance for Pillsbury International.

Stuart E. Eizenstat heads the international practice at the Washington law firm of Covington & Burling. He has held a number of key positions during his decade and a half of government service. He was President Jimmy Carter's chief domestic policy adviser and executive director of the White House Domestic Policy Staff. In the Clinton administration he was deputy treasury secretary, undersecretary of state for economic, business, and agricultural affairs, and undersecretary of commerce for international trade. He was ambassador to the European Union from 1993 to 1996.

Bill Frenzel is a guest scholar at the Brookings Institution. He retired from the US House of Representatives in 1991, after serving his Minnesota constituency for 20 years. During his time in Congress, he was the ranking minority member on the House Budget Committee and was a member of the House Ways and Means Committee and its Trade Subcommittee. In 1993, he was appointed special adviser to President Clinton for the North American Free Trade Agreement (NAFTA). In 2002, President Bush appointed him to the Advisory Committee on Trade Policy and Negotiations (ACTPN).

Dr. Helene Gayle directs the Bill & Melinda Gates Foundation's HIV, TB, and Reproductive Health Program. Her portfolio includes more than \$1.2 billion in grants to prevention, treatment, and research programs. Before joining the foundation in 2001, she directed HIV, STD, and TB prevention activities at the Centers for Disease Control and Prevention (CDC). She has served as a health consultant to international agencies including the World Health organization, UNICEF, the World Bank and UNAIDS, and has worked extensively in Africa, Asia, and the Americas.

James A. Harmon is the founder and chief executive officer of Harmon & Co., an investment banking advisory firm. From 1997 to 2001, he was chairman and president of the Export-Import Bank of the United States (Ex-Im Bank). Before entering government service in 1997, he served as the chairman and chief executive officer of Schroder Wertheim & Co., a global investment banking firm. In 2002, he served as the chairman of the Corporate Council on Africa, a nonpartisan, nonprofit membership organization of corporations dedicated to strengthening and facilitating economic and commercial relationships between Africa and America.

George Ingram is executive director of the Basic Education Coalition and the Education Policy and Data Center. He also serves as the president of the US Global Leadership Campaign, a consortium that advocates for greater resources for US international affairs activities. He has served as senior staff member of the House of Representatives Committee on Foreign Affairs, as vice president of Citizens Democracy Corps, and as principal deputy assistant administrator of USAID.

Ellen Laipson joined the Henry L. Stimson Center as president and chief executive officer in 2002, after nearly 25 years of government service. Her previous positions in various foreign policy and national security institutions include vice chairman of the National Intelligence Council (NIC); special assistant to the US Permanent Representative to the United Nations; director for Near East and South Asian Affairs, National Security Council; and specialist in Middle East affairs at the Congressional Research Service.

Michael McFaul is the Peter and Helen Bing Senior Fellow at the Hoover Institution. He is also an associate professor of political science at Stanford University and a nonresident associate at the Carnegie Endowment for International Peace. He also serves as a research associate at the Center for International Security and Arms Control and as a senior adviser to the National Democratic Institute. He is the author and editor of several books and monographs on US-Russian relations, Russian electoral trends, postcommunist regime change, and American foreign policy.

M. Peter McPherson is president of Michigan State University. He previously served as deputy secretary of the US Treasury Department, as managing partner of the Washington office of a large Midwest law firm, and as administrator of USAID. He is presently co-chair of the Partnership to Cut Hunger in Africa and has been appointed by President George W. Bush to chair the Board of International Food and Agriculture Development. Additionally, McPherson chairs the advisory board to the secretary of energy.

Robert S. McNamara served as president of the World Bank Group of Institutions from 1968 to 1981. He previously served as secretary of defense of the United States from 1961 until 1968. Since his retirement in 1981, he has served on a number of boards of directors for both corporations and nonprofit associations. He writes and speaks on many topics including population and development, world hunger, the environment, East-West relations, nuclear arms, and his vision of the United States in the 21st century.

Ruth S. Morgenthau is emeritus Adlai Stevenson Professor of International Politics at Brandeis University and was founding director of its graduate program in international sustainable development. She is chairman of the board of directors of PACT, an international development enterprise with programs on democracy and governance, HIV/AIDS, natural resource management, household livelihoods, and peace-building in over 50 developing countries. She has been an adviser to the World Bank, a member of the US delegation to the United Nations, US representative to the UN Social Development Commission, and administrator of non-governmental international programs for distressed nations. She has written numerous books and monographs on development issues and African politics.

Martha Brill Olcott is a senior associate at the Carnegie Endowment for International Peace, where she specializes in the problems of transitions in Central Asia and the Caucasus as well as the security challenges in the Caspian region more generally. She has followed interethnic relations in Russia and the states of the former Soviet Union for more than 25 years and has traveled extensively in these countries and in South Asia. She also codirects the Carnegie Moscow Center Project on Ethnicity and Politics in the former Soviet Union. She served on the faculty of Colgate University from 1974 to 2002.

Ambassador Thomas Pickering is senior vice president of international relations for the Boeing Company. He completed a five-decade diplomatic career in December 2000 as undersecretary of state for political affairs. He also served as US ambassador to the United Nations, the Russian Federation, India, Israel, El Salvador, Nigeria, and Jordan. Ambassador Pickering was also the assistant secretary of state for oceans and environmental and scientific affairs.

John Edward Porter is a partner in the Washington office of law firm Hogan & Hartson. Before joining Hogan & Hartson, he served for 21 years as congressman from Illinois' 10th District. In Congress, he served on the Appropriations Committee and as chairman of the Subcommittee on Labor, Health, and Human Services and Education; as vice chairman

of the Subcommittee on Foreign Operations; and as vice chairman of the Subcommittee on Military Construction. He was founder and co-chairman of the Congressional Human Rights Caucus.

Clyde V. Prestowitz Jr. is the founder and president of the Economic Strategy Institute, a Washington think tank influential in the areas of international trade policy and specialized in how key sectors of the US and world economy adapt to change, in particular the effects of globalization. Prior to founding ESI, Mr. Prestowitz served as counselor to the Secretary of Commerce in the Reagan administration. There, he led many US trade and investment negotiations with Japan, China, Latin America, and Europe.

Steven Radelet is a senior fellow at the Center for Global Development, where he works on issues related to foreign aid, developing country debt, economic growth, and trade between rich and poor countries. He was deputy assistant secretary of the US Treasury for Africa, the Middle East, and Asia from January 2000 through June 2002. From 1990 to 2000, he was on the faculty of Harvard University, where he was a fellow at the Harvard Institute for International Development (HIID), director of HIID's Macroeconomics Program, and a lecturer on economics and public policy.

Susan Rice is a senior fellow in foreign policy and governance studies at the Brookings Institution. She is also an independent speaker and a management and policy consultant. She held several senior positions in the Clinton administration, including assistant secretary of state for African affairs, special assistant to the president and senior director for African affairs, National Security Council; and director for international organizations and peacekeeping, National Security Council. Before her government service, she was a management consultant with McKinsey and Company.

Sonal Shah is the associate director for economic and foreign policy at the Center for American Progress, where she works on trade, outsourcing, and other economic policy issues. She was the director of programs and operations at the Center for Global Development. She has also worked at the Department of Treasury, most recently as the director of African nations. She also served as the Treasury attaché in Bosnia and Kosovo and as the senior adviser to the undersecretary and assistant secretary at the Department of Treasury during the Asian financial crisis.

Gayle Smith is a senior fellow at the Center for American Progress. She has spent most of her career in international affairs in the field, based in Africa for almost 20 years as a journalist and adviser to nongovernmental organizations. In 1998, she was appointed special assistant to the

president and senior director for African affairs at the National Security Council. Before that, she served for five years as senior adviser to the administrator and chief of staff of USAID.

Jeremy M. Weinstein is a research fellow at the Center for Global Development. In September 2004 he will join the faculty of Stanford University as an assistant professor in the Department of Political Science. He has also worked on the National Security Council staff, served as a visiting scholar at the World Bank, was a fellow at the Woodrow Wilson International Center for Scholars, and received a research fellowship in Foreign Policy Studies at the Brookings Institution. He is currently completing work on his first book, *Inside Rebellion: The Political Economy of Rebel Organization*.

Jennifer L. Windsor is the executive director of Freedom House, a non-profit, nonpartisan organization, dedicated to promoting democracy and freedom around the world. Before joining Freedom House, she worked at USAID as the deputy assistant administrator, deputy director and then director of the Center for Democracy and Governance in the Global Bureau, and special assistant/deputy chief of staff to the USAID Administrator.

Daniel Zelikow is a managing director of JPMorgan and a member of the Government Institutions Group with responsibility for multilateral financial institutions, export credit agencies, and some of JPMorgan's key emerging-markets client. He also coordinates JPMorgan's activities to facilitate Iraq's financial reconstruction and helped to found the recently established Trade Bank of Iraq. Before joining JPMorgan in 1999, he served as deputy assistant secretary for international affairs at the US Treasury Department. Before managing the US financial support program for Mexico in 1995 as head of the Mexico Task Force, he directed the Treasury's overseas technical cooperation, involving finance ministries and central banks in more than 20 countries.